

West Park
HOSPITAL

Report to the
Community
2013-2014



Best Medical Care



> **MELISSA
FRASER,**
RN, Chairman

DOUG <
McMILLAN,
CEO

Best Patient Experience

> Message from the Chair & CEO

On behalf of all the staff, trustees and physicians, we are excited to share this annual report with you. The health care industry experienced many changes in 2013; most notably the implementation of the Affordable Care Act that is one of the biggest changes that our industry and America has experienced.

West Park Hospital (WPH) also experienced ongoing continuous change in 2013 and we would like to highlight some of the many changes:

WPH completed our strategic planning process which involved **WPH** staff, physicians, trustees and community leaders. The three year strategic plan was approved by the **WPH** Board of Trustees. The strategic plan is used to communicate **WPH** organizational goals and actions needed to achieve these goals. **WPH** maintains an effective strategic planning process by keeping our strategic plan updated and articulating where **WPH** is going and defining the actions needed to make progress.

WPH updated our Facility Master Plan in 2013. Our Facility Master Plan is a "living document" that defines what buildings, space, equipment and facilities are needed to support **WPH** strategic goals.

WPH has successfully partnered with other organizations over the years in an effort to develop and provided needed services and facilities to our patients. **WPH** established relationships with several different entities we are excited about.

WPH has partnered with Dialysis Clinic Incorporated (DCI),

to create the Big Horn Basin Regional Dialysis Clinic, Eagle Med to establish a fixed base rotor wing (helibase) air ambulance service in Cody servicing the residents of Northwestern and Western Wyoming and Thomas Cuisine, a professional food management service for health care organizations to ensure our patients, employees, residents and visitors receive exceptional customer service, culinary expertise, while striving to ensure our facilities' food services are best-in-class.

WPH completed several facility upgrades and expansion projects in 2013. The five million dollar grant St. Vincent's Healthcare received from the Helmsley Charitable Trust allowed **WPH** to completely remodel the Radiation Oncology floor in the Big Horn Basin Cancer Center and install a State-Of-The-Art Linear Accelerator. The remodel and installation of the Linear Accelerator was completed in August, 2013. **WPH** opened the new ENT clinic in the Cathcart Health Center and is currently completing the build-out of the Cathcart Medical Specialty Clinic in the Cathcart Health Center, which is projected to be completed in January 2014. **WPH** also added a fourth Operating Room in the Surgical Services Department.

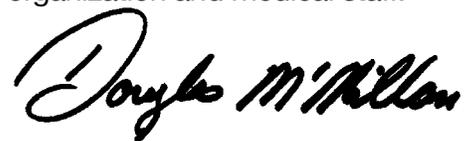
WPH's number one resource is our staff and physicians. **WPH** kicked off our "Always" Initiative in April, through **WPH's** affiliation with the Studer Group. **WPH** has partnered with the Studer Group to implement Evidence Based Leadership principles throughout the organization. The implementation of the "Always" initiative and "Must-Haves" are tactics that will be important throughout the organization in an effort to see continuous

improvement in the quality of care provided to our patients, employee and physician engagement, patient satisfaction, lower employee turnover, etc.

WPH has experienced significant growth in the number of physicians that have joined the **WPH** Medical Staff, which has grown from 20 to 56 physicians in the last 17 years. **WPH** and Cody are extraordinarily fortunate to have the physicians we have on staff meeting the health care needs of the residents living in the Big Horn Basin. **WPH** has grown from a rural hospital to a progressive rural medical center providing care to 52,000 residents in Northwest Wyoming and other areas.

WPH has experienced many exciting changes in 2013 and we are very excited about the changes ahead of us in 2014. **WPH** could not be successful without the 600 plus outstanding employees, 55 plus physicians, a committed and supportive Board of Trustees and residents in the Big Horn Basin that supports **WPH**. Our three goals are: **1.)** Be an Employer of Choice for our employees; **2.)** Provide an excellent environment for our physicians to care for their patients; **3.)** Provide high quality care to all of you, our patients.

On behalf of all the staff at **West Park Hospital District**, we would like to extend our thanks and appreciation to the residents of **West Park Hospital District**. We appreciate you supporting our organization and medical staff.



DOUG MCMILLAN, WPH CEO



MELISSA FRASER, RN, Chairman

At West Park Hospital, we put our focus on putting the patient first. Located in Cody, Wyoming, our hospital serves as a primary, full service medical center to communities throughout the Big Horn Basin.

Our 25-bed, acute care facility is state-of-the-art. We also have an adjacent Long Term Care Center licensed for 94 beds and a 20-bed chemical dependency center.

West Park Hospital has adopted the Planetree philosophy as a model of health care. The Planetree model strives to enhance patient comfort by personalizing, humanizing and demystifying the health care experience.

WPH is committed to continuously work to improve medical care from the patient's perspective.

We are ambitious about our future. West Park Hospital is building for tomorrow to ensure we can carry on our legacy of excellence and innovation and to advance our role as the leading health care provider in the Big Horn Basin.

vis



West Park Hospital will be an excellent regional health care provider by putting the patient first.

ion



Key Values

Integrity

Compassion

Responsibility



Reversing Rheumatoid Arthritis

DR. REBECCA DANFORTH, *Rheumatologist*, at West Park Hospital's Cathcart Building

Dr. Danforth is now working with patients struggling with Rheumatoid Arthritis in the Big Horn Basin. Rheumatoid arthritis is a chronic inflammatory disorder that typically affects the small joints in your hands and feet. Unlike the wear-and-tear damage of osteoarthritis, rheumatoid arthritis affects the lining of your joints, causing a painful swelling that can eventually result in bone erosion and joint deformity. An autoimmune disorder, rheumatoid arthritis occurs when your immune system mistakenly attacks your own body's tissues. In addition to causing joint problems, rheumatoid arthritis sometimes can affect other organs of the body — such as the skin, eyes, lungs and blood vessels.

Chronic Disease Man

> **DR. ANDREW
RASHKOW,**
Cardiologist

Over 3.3 percent of Wyomingites have been diagnosed with heart disease, 930 Park County residents and many more are at risk. **Dr. Rashkow** is pleased to expand care in an under served area such as Park County where patients were previously travelling 150 miles to see a cardiologist. **Dr. Rashkow** can provide services in a much more efficient and helping environment. About 47% of sudden cardiac arrests occur outside a hospital, which suggests many people with heart disease don't act on the early warning signs. Taking care of your heart health can help you live longer with better quality of life.

Management

The Warning Signs of Mental Illness

Everyone has different moods on different days, but some changes deserve a doctor's attention. Treatment for mental illness is most effective when it's started early.

The American Psychiatric Association (APA) lists these warning signs of mental illness:

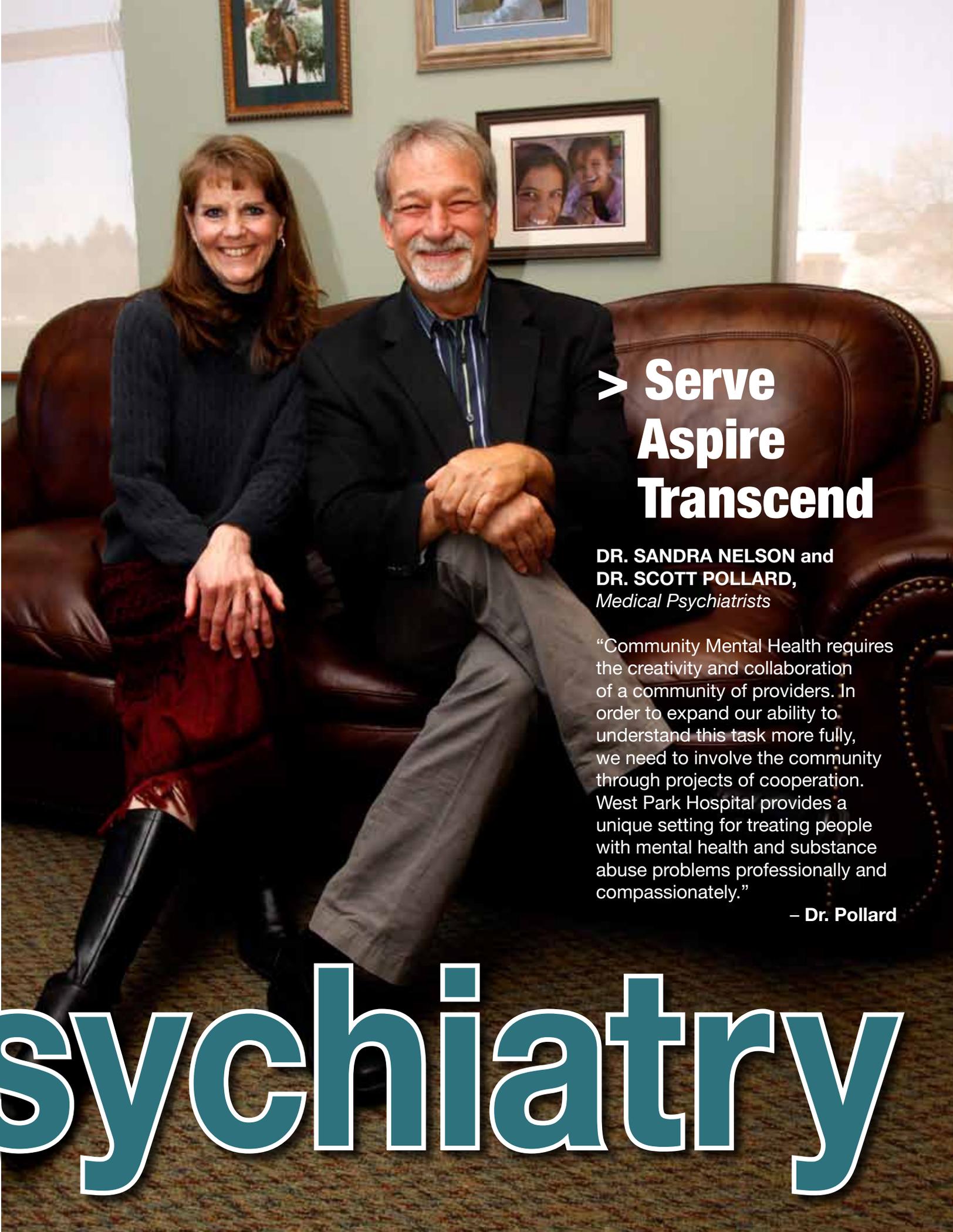
1. Dramatic personality change.
2. Inability to cope with day-to-day problems and duties.
3. Grandiose or strange ideas.
4. Excessive anxieties.
5. Long-term depression and apathy.
6. Marked changes in eating or sleeping patterns.
7. Thinking of or talking about suicide.
8. Extreme highs and lows.
9. Alcohol or drug abuse.
10. Excessive anger, hostility or violent behavior.

If you or anyone you know has one or more of these warning signs, an evaluation by a psychiatrist or other doctor is in order.

Community Support

Dr. Nelson is excited to have the opportunity to provide quality psychiatric care for the Big Horn Basin! She brings over 12 years of experience in dealing with the emotional and behavioral needs of children and adolescents, treating a wide range of psychiatric disorders including ADHD, Anxiety, Autism, mood disorder and behavioral problems. Dr. Nelson looks forward to partnering with local schools and mental health providers to offer comprehensive and compassionate mental health care as well as being an advocate and educator for our community.

Adult & Child Ps



> **Serve
Aspire
Transcend**

**DR. SANDRA NELSON and
DR. SCOTT POLLARD,**
Medical Psychiatrists

“Community Mental Health requires the creativity and collaboration of a community of providers. In order to expand our ability to understand this task more fully, we need to involve the community through projects of cooperation. West Park Hospital provides a unique setting for treating people with mental health and substance abuse problems professionally and compassionately.”

– Dr. Pollard

psychiatry

> DR. GREGORY MCCUE and DR. RYAN BOWER,
Hospitalists



Partnering with **Billing**

Community Support

Taking Care of Our Community Elders

Over \$40,000 was raised for the Long Term Care Center in our August Three Day event, *"Farm to Fork-Local is the Best Medicine."* We would like to thank event hosts, sponsors and all those that participated in the fundraising event for the long term Care Center.

Proceeds from the event are being used to support projects, such as, replacing the lift on the Center's bus that assists residents with transportation in the community.

We cherish our community, especially our elders.

Hospitalist Service

West Park Hospital (WPH) expanded the hospitalist service from three full-time physicians to five full-time physicians. **WPH** was the first rural hospital in Wyoming / Montana to establish a full-time hospitalist program, which started in 2008. The increase in the number of hospitalists was driven by increased patient volumes and all physicians on the **WPH** Medical Staff using the hospitalist program to care for their patients admitted to **WPH**. The five hospitalists at **WPH** are **Kim Slight, MD; Kathleen DiVincenzo, MD; Clint Seger, MD; Greg McCue, MD; and Ryan Bower, MD.**

West Park Hospital focuses on continuing care for the overall health of each and every patient. We are pleased to partner with **Billings's Clinic** and thrilled to have hospitalists **Dr. Gregory McCue** and **Dr. Ryan Bower** join our team.

Dr. McCue enjoys the challenge of managing a wide variety of illnesses. "Over the years, what has kept me going, is the relationships I have been privileged to develop with the remarkable people who have been my patients. Some of these friendships have taken years to forge, some only a visit or two. They are all different, all special," says **Dr. McCue**.

Family Doctors or what we call Hospitalists, treat health problems of all kinds in people of all ages. They focus on preventative health care, which means helping people stay healthy and avoid illness or disease. Hospitalists are trained in all major medical areas, and they offer treatment or referral for all diseases and conditions. They are here to help **West Park Hospital** support our communities health.

g's Clinic

AMBULANCE



Emergency

> **DR. AARON BROWN,**
*Emergency
Medicine*

M

Community Support

Improving Our Ability to be Prepared

\$9,000 Approved for Pediatric Crash Carts — “The pediatric crash carts will help provide a standardized and consistent approach to Pediatric Emergent Situations within West Park Hospital. The color coded drawers on the carts are specific to categories of patients based on how much the patient weighs. Each drawer contains supplies necessary for care of pediatric patients during emergent situations where time and supplies are of the essence. We appreciate the gift from the West Park Hospital Foundation and would like you to know that the carts provided are improving our ability to be prepared for the care of pediatric patients.”

— DR. BROWN,
Emergency Medicine

Being Patient Centered

In 2014, our Medical Inpatient Units are focused on the planning of a new Inpatient Unit that will be centered around the patient and family experience. The new inpatient unit will be a 29 bed unit that will provide Acute and Critical Care services. The overall design of the unit will allow families to be present at the bedside and encourage families to be part of the care team.

Treating Patients Better and Faster

DR. AARON BROWN,
Emergency Medicine

In 2013, the Medical Inpatient Units focused on improving communication with our patients through coordination of care and a collaborative team approach. We have seen an increase in our patient satisfaction scores as a result of this approach and continue to look at ways to improve patient care and the overall patient experience. The patient experience team focused on improving pain control by providing a more in depth pain evaluation tool. Patients are also provided with alternative methods for pain relief by providing heat therapy and aromatherapy.

edicine

When Should I Talk to My Doctor About Orthopedic Surgery?

When your pain is so bad it actually interferes with the things you want or need to do, it may be time to talk to an orthopedic surgeon or your primary care doctor. Your primary care doctor may refer you to an orthopedic surgeon who will help you determine when or if it's time for orthopedic surgery and which type of surgery is most appropriate.

Community Support

West Park Hospital would like to welcome Dr. Jared Lee to our team. Dr. Lee's special areas of practice are joint preservation surgery, arthroscopic treatment of hip disorders, open and arthroscopic treatment of shoulder injuries and repair or reconstruction of ligamentous injuries around the knee. Dr. Lee attended the University of Washington School of Medicine and completed his residency at Harvard Orthopedic Surgery Residency at Massachusetts General Hospital and Sports Medicine Fellowship at the Steadman Clinic, Vail, Colorado.

Orthopedic Su

> DR. JARED LEE, *Orthopedic Surgery*



rgery

> By the Numbers

12 months through November 2013

625

Number of staff at West Park Hospital

58

Number of physicians

7,348

Number of hospital patient days

702

Number of inpatient surgeries

59,899

Number of outpatient visits

2,609

Number of outpatient surgery & procedures

7,395

Number of emergency room visits

1,637

Number of emergency department runs

57,792

Number of miles traveled by our ambulances

246

Number of births

6,504

Number of hours served by volunteers

1,955

Number of hospital admissions

14,300

Number of square miles covered by emergency department

203

Number of volunteers

West Park Hospital District

Cody, Wyoming

Combined Statements of Net Position – June 30, 2013 and June 30, 2012

	ASSETS	2013	2012
CURRENT ASSETS			
Cash and Cash Equivalents		\$ 8,577,173	\$ 5,830,123
Cash and Cash Equivalents – State of Wyoming		63,067	62,943
Certificates of Deposit		5,586,945	5,460,237
Restricted Cash		1,390,434	2,150,931
Current Investment, Foundation		1,879,599	1,710,421
Restricted Cash Held by Trustee for Debt Service		226,331	788,016
Other Short-Term Investments		8,341,522	8,209,543
Patient and Resident Accounts Receivable, Net		13,311,313	12,464,381
Other Receivables		1,592,696	741,414
Estimated Third-Party Payor Settlements		680,000	898,000
Supplies		2,175,068	2,105,356
Prepaid Expenses		531,443	401,001
Total Current Assets		44,355,591	40,822,366
NONCURRENT CASH AND INVESTMENTS			
Restricted Cash Held by Trustee for Debt Service		2,649,185	2,117,293
Restricted by Trustee for Construction		–	2,471,467
Restricted Cash Held for Liability Insurance Agreement		443,225	443,003
Internally Designated for Funded Depreciation		10,605,403	7,417,491
Total Noncurrent Cash and Investments		13,697,813	12,449,254
CAPITAL ASSETS, NET		71,844,754	72,835,519
OTHER ASSETS			
Investment in Joint Ventures		1,182,699	1,322,545
Deferred Financing Costs, Net		759,661	791,292
Total Other Assets		1,942,360	2,113,837
Total Assets		\$131,840,518	\$128,220,976
LIABILITIES AND NET POSITION			
CURRENT LIABILITIES			
Current Maturities of Long-Term Debt		\$ 1,117,985	\$ 1,236,546
Accounts Payable: Trade		2,100,277	2,352,354
Construction		367,897	2,138,940
Accrued Expensed: Compensation, Benefits and Related Taxes		3,194,097	2,323,291
Interest Payable		177,770	173,595
Deferred Revenue		128,050	93,952
Total Current Liabilities		7,086,076	8,318,678
LONG-TERM DEBT, NET OF CURRENT MATURITIES		32,452,870	33,578,666
Total Liabilities		39,538,946	41,897,344
COMMITMENTS AND CONTINGENCIES			
NET POSITION			
Net Investment in Capital Assets		37,906,002	38,352,834
Restricted by: Trustee for Debt Service		2,649,185	2,117,293
Donor for Specific Operating Purposes		678,194	1,273,516
Liability Insurance Agreement		443,225	443,005
Unrestricted		50,624,966	44,136,986
Total Net Position		92,301,572	86,323,632
Total Liabilities and Net Position		\$131,840,518	\$128,220,976

Facility Master



WPH Facility Master Planning Process

West Park Hospital District is aware of the value of having an effective Facility Master Planning (FMP) process in place that ensures the Facility Master Plan is updated, reviewed annually and supports the WPH Strategic Plan. The purpose of the FMP is to build upon the WPH Strategic Plan and provide a sound, well thought-out framework which guides and supports facility improvement decisions.

WPH completed its initial FMP with an in-depth evaluation of the existing building conditions and code systems. WPH's original building was constructed in 1974 with building systems lasting longer than their projected useful life span. The building system evaluation initial findings and code review (2006 FMP) showed the COE building systems were in poor shape and needed to be replaced at a high cost. The construction of the building made it difficult to adapt to new, more effective use of space. The second phase of the 2006 FMP included completing an in-depth Space Allocation Program. This phase included an in-depth interview process with senior leaders, department managers, physicians and trustees to review current and projected workload in each department and included other data to develop space needs for each function and service and providing room for future growth.

The final space allocation plan was then provided to Johnson, Johnson, Crabtree Architects (JJCA) to develop architectural solutions to meet WPH's Strategic Planning and space needs. WPH partnered with American Health Facilities Development (AHFD) to complete the FMP.

Architectural Solutions (2006)

WPH determined by working with AHFD that it had neither the funding nor desire to move from the existing site when assessing options of renovating vs. building new on a different site. The issues of concern addressed an architectural solution revolved around a small hospital campus, bound by city streets and severe property drop off north of hospital, multiple hospital entrances, and parking constraints. The architects presented an FMP/level architectural solution that addressed WPH Strategic priorities:

- Build new/more medical office building (MOB) space for projected medical staff growth
- Remove Coe building to provide for future expansion
- Construct an addition responding to WPH's immediate and long term needs
- New Main entrance (enhance initial impression of WPH)
- New contiguous Emergency, Lab, Imaging, and admitting departments

- Open up/improve access to, lower level and vacant space
- Implement and enhance Planetree components in new space
- Provide greater operational efficiencies
- Lay groundwork for future growth
- Keep the architectural solution affordable and flexible

WPH needed to complete an assessment of its major medical equipment and development of medical equipment budgets for every department and functions in the FMP.

2006 FMP implementation

- Construction of Cathcart Health Center (completed April 2009)
- Coe Medical office demolition (completed May 2011)
- Construction of Modernization Project addition (completion June 2012)

The WPH Board and management chose to invest in the future of WPH's immediate needs for a new main entrance, emergency, registration, imaging, and laboratory departments, but also plan ahead to reduce future costs by shelling in space for future replacement of medical/surgical/ICU beds on the second floor of the new addition, and provide space for a new nutrition services, education center, and daylight access to services on the lower level.

Plan 2014-15

2012 FMP Update

WPH began the process to backfill spaces vacated by departments and services that were relocated to the new addition following completion of the modernization project addition in 2012. Vacated spaces include the old imaging, laboratory, admitting, and ER. The old admission department and Emergency room have been renovated and are currently in use by other departments. The recommended use for the imaging and laboratory departments has been approved by the WPH Board and plans have been developed to renovate those areas.

Patient Experience Project (Phase III)

The WPH board of trustees has approved initiating the next phase of the FMP by relocating the Medical/Surgical/ICU beds to the second floor of the new addition, relocating the nutrition services department to the lower level of the new addition, and relocating the Cedar Mountain Center to the third floor space

vacated by the inpatient Medical/Surgical Unit which is scheduled to be completed in 2015.

Comments on the FMP Process at WPH from a Planner's Perspective

In order for a Facility Master Plan to be successfully created and implemented, it has to begin with a good team. To this point, I cannot say enough about the WPH Board and senior management team whose input, strength and guidance, made such an impact on this process. The WPH strategic plan was clear in its vision. The WPH leadership knew what WPH was and what WPH could become.

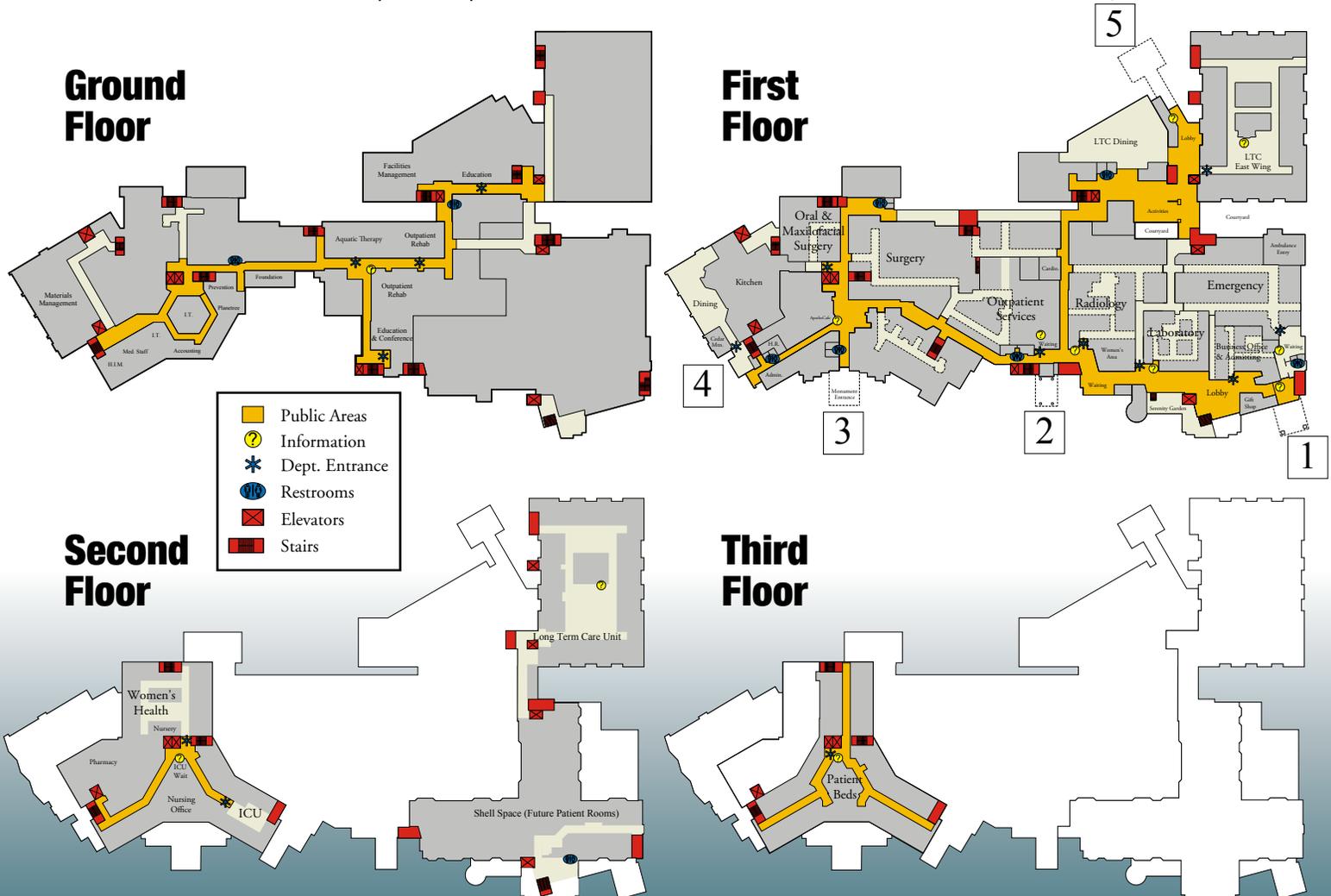
The remarkable facility that has emerged bears a strong resemblance to the original drawings in the FMP, but has been changed in so many ways that improve the vision as details are added with each new construction project.

It is rare to be able to watch a master plan unfold over time like that at WPH.

As fluid and changing as this world is, especially in health care, the leadership of the hospital (Boards and senior management) are rarely together for more than a single project. Similarly, the architects, planners, contractors, etc., that assist hospitals also change frequently. However, at WPH, the team has remained relatively constant and has never lost sight of the common vision.

JJCA provided the skill, knowledge, creativity and vision to light in the proposed drawings. The provided the drawings that brought the vision to light. However, none of this would be possible without the strong commitment and leadership of the WPH Board and senior management. They never lost sight of the goal, made tough, but wise decisions on where to invest in the future and allowed the team they selected to deliver their vision. WPH is truly one of the best hospitals in the United States.

STEVE GRODE, AHFD Planner





**DR. JEFFREY
GILROY,**
Radiation Oncologist

Community Support

West Park Hospital and St. Vincent are thrilled to partner in a joint venture to have the opportunity to better serve the Big Horn Basin. New radiation equipment at the Big Horn Basin Cancer Center was bought, thanks to the \$5.2 million grant from the Helmsley Charitable Trust of New York City. The new Infinity Model Agility Multileaf Collimator Linear Accelerator creates less unwanted radiation during treatment and speeds up the process.

Dr. Jeffrey Gilroy, Radiation Oncologist, said, "In the past, radiation could take up to 30 minutes but now it can be done in 3-5 minutes."

The new Linear Accelerator is the first machine of its kind in Wyoming, Idaho, Utah, Colorado or Montana. Patients had to travel to Washington or Oregon to receive treatment on a machine such as this. This technology brings Cody, Wyoming to the forefront of radiation treatment.

Specialized

Cancer



> DR. CARLETTA COLLINS,
Medical Oncologist

Lung Cancer is the leading cause of cancer death in the U.S. Dr. Carletta Collins at the Big Horn Basin Cancer Center in Cody, and West Park Hospital are attempting to decrease lung cancer death in this community. Lung cancer screening scans can diagnose lung cancer much earlier when the chances of survival are the greatest. We are now offering lung screenings to anyone who qualifies at a discounted rate of \$400, when typically they can cost up to \$4,000. This cost may also be covered by your health insurance. To find out if you qualify for a screening call the Big Horn Basin Cancer Center at 1.307.587.2800

er Care

West Park Hospital Foundation

Our mission is to provide philanthropic support to **West Park Hospital** for programs, services, and equipment to assure the highest quality of patient-centered care and enhance the quality of health. Our responsibility is to ensure that **West Park Hospital** be passed along to future generations and that we inspire in others a passion for quality health care.



**CPR Compression Unit for Emergency
Medical Services Ambulance Use**

\$15,000

Raised Over \$300,000

Crash Carts allow for consistency of readily identifiable supplies in critical areas of the hospital for patients ages infant to 10 years old so that personnel can respond to emergency needs.

\$9,000

New Expanded Dialysis Unit

\$145,500



Infusion Treatment Center Chairs for the Big Horn Basin Cancer Center

\$12,500

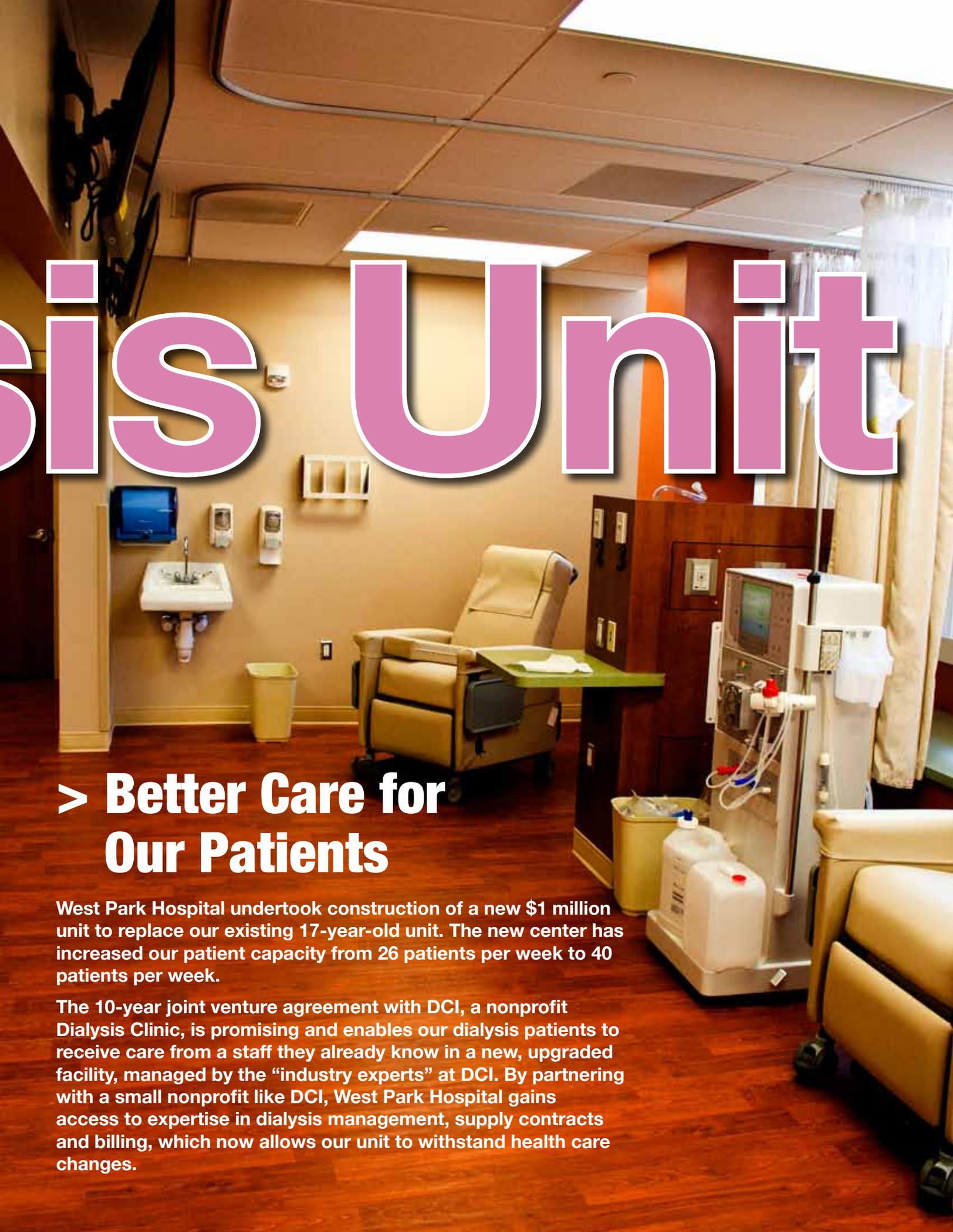
Long-Term Care Center

\$40,000

New Dialysis

Dialysis is a life-sustaining treatment for people with end-stage renal disease and has been offered at **West Park Hospital** since 1995. Our unit started with four chairs and has grown to ten chairs. The Center provides an average of 3,000 treatments per year. With kidney disease on the rise, and our aging population, local residents have been wait-listed for service, forcing them to go elsewhere until an available spot opens up for them. We are excited to show you some images from the new expanded dialysis unit that opened in August 2013.





sis Unit

> Better Care for Our Patients

West Park Hospital undertook construction of a new \$1 million unit to replace our existing 17-year-old unit. The new center has increased our patient capacity from 26 patients per week to 40 patients per week.

The 10-year joint venture agreement with DCI, a nonprofit Dialysis Clinic, is promising and enables our dialysis patients to receive care from a staff they already know in a new, upgraded facility, managed by the “industry experts” at DCI. By partnering with a small nonprofit like DCI, West Park Hospital gains access to expertise in dialysis management, supply contracts and billing, which now allows our unit to withstand health care changes.



West Park

HOSPITAL

CODY, WYOMING



Theodore Ajax, M.D.
Anesthesiology



Richard Anderson, M.D.
Internal Medicine



Lael Beachler, DPM
Podiatry



Benjamin Beasley, M.D.
Emergency Medicine



Todd Beia, D.O.
Emergency Medicine



Rachael Bracke, M.D.
Internal Medicine



Adair Bowlby, M.D.
Family Medicine



Aaron Brown, M.D.
Emergency Medicine



Pamela Clegg, M.D.
Pathology



Carletta Collins, M.D.
Hematology/Oncology



Stephen Emery, M.D.
Orthopedic Surgery



Thomas Etter, D.O.
General Surgery



William Evans, M.D.
General/Vascular Surgery



Duncan Fraser, DPM
Podiatry



Allen Gee, M.D.
Neurology

Meet Our Physicians



Jimmie Biles, M.D.
Orthopedic Surgery



Kirk Bollinger, M.D.
Emergency Medicine



Ryan Bower, M.D.
Hospitalist



Debra Bowman, M.D.
OB/GYN



Luke Bracke, M.D.
Anesthesiology



Gregory Cross, M.D.
Radiology



Rebecca Danforth, M.D.
Rheumatology



Kyle Beau de Lomenie, M.D.
Urgent Care



Kathleen DiVincenzo, M.D.
Hospitalist



Alden Dykstra, M.D.
Internal Medicine



Travis Graham, M.D.
Radiology



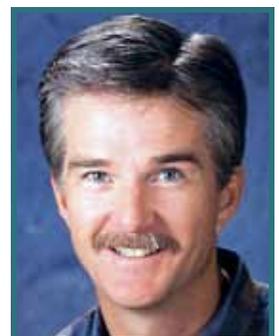
Jeffrey Gilroy, M.D.
Radiation Oncology



Lisa Harvey, M.D.
Urgent Care



Matthew V. Hopkins, M.D.
Child/Adolescent Psychiatry



Charles Jamieson, M.D.
Pediatrics



West Park

HOSPITAL

CODY, WYOMING



Robert Joseph, M.D.
Hematology/Oncology



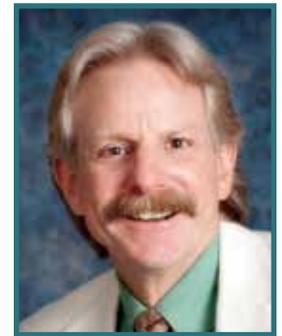
Jared Lee, M.D.
Orthopedic Surgery



Bradley Low, D.O.
Anesthesiology



Christopher Lowther, M.D.
Internal Medicine



Stephen Mainini, M.D.
Pulmonary Medicine



Scott Pollard, M.D.
Psychiatry



Scott Polley, M.D.
Emergency Medicine



Andrew Rashkow, M.D.
Cardiology



Catherine Schmidt, M.D.
Anesthesiology



Frank Schmidt, M.D.
Orthopedic Surgery



Charles Welch, M.D.
General Surgery



Lisa Williams, M.D.
Obstetrics & Gynecology



Jay Winzenried, M.D.
Orthopedic Surgery

The Area's **Be**

Meet Our Physicians



Gregory McCue, M.D.
Hospitalist



Douglas Morton, M.D.
Family Medicine



Dale Myers, M.D.
Gynecology



Sandra Nelson, M.D.
Psychiatry



Adam Peters, M.D.
Family Medicine



Clint Seger, M.D.
Hospitalist



Kim Slight, M.D.
Hospitalist



Gregory Stewart, M.D.
Urology



John Trotter, M.D.
Family Medicine



Barry Welch, M.D.
Ophthalmology

st Physicians



Estimated Flight Times for EagleMed – Cody

Interfacility and Scene Flight Capabilities

Night Vision Goggle Equipped

24 hours / 7 days

Worland – 25 minutes

EM34 Base – 30 minutes

**Contact the EagleMed
Communication Center at:**

1-800-525-5220

WPH

Eag



Eagle Med is a national medical transport service that has been in service for over 30 years. **Eagle Med** has been a wonderful addition to **WPH** and **Cody**. It currently takes approximately 10 minutes for **Eagle Med Air Ambulance** to arrive on the **WPH** helipad, vs. approximately 45 minutes from **Billings**. **Eagle Med** employs approximately 13 employees that live here and work in **Cody**.

leMEd

**West Park Hospital would like to recognize
our Community for making a...**

Difference!



TOP 100 CRITICAL ACCESS HOSPITAL

THE BIG HORN BASIN'S REGIONAL MEDICAL CENTER

BECKER'S 100 GREAT COMMUNITY HOSPITALS

707 Sheridan Ave., Cody, WY 82414 • 307-527-7501 • www.westparkhospital.org